

## Some new ideas for assembly line balancing research

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**Abstract:** The design of assembly lines is an important issue in manufacturing engineering, management and control. The idle time is the most interesting performance index for assembly line design. The classical simple line-balancing problem (SALBP) consists of assigning tasks, necessary for processing a product, to workstations such that the idle time (number of stations, cycle time, cost) is minimized while precedence constraints between tasks are satisfied. From the worst-case analysis point of view, the SALBP problems are NP-hard in strong sense. Nevertheless, in practice, it is also important to be able to compare real instances of SALBP. In this paper, the simple assembly line balancing problem of type 1 (SALBP-1) is considered where the cycle time is fixed and the objective is to minimize the number of stations. Two unconventional ways are proposed to help to estimate the complexity of such a problem instances: reduction of the graph of precedence constraints to planar one and transformation of the problem to a problem of maximization. We show how these techniques can be employed and why they are useful to analysis of assembly line balancing problem instances.

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### 1. INTRODUCTION

Modern production systems are characterized by short product life-cycles, high level of automation, emergence of new manufacturing equipment and technologies, and high investment.

Assembly is a key production activity, to put it in place, it is often necessary to develop assembly lines. Assembly lines are production systems that include serially located workstations in which operations (tasks) are continuously processed. They are employed in various industries like the automobile, electronics, etc. where the objective is to produce large series of the same (or similar) products.

The design of assembly lines is an important problem in manufacturing engineering, management and control, see Askin and Standridge (1993), Dolgui and Proth (2010). The balancing of station workloads is the most interesting performance index for assembly line design. The classical simple line-balancing problem (SALBP) consists of assigning tasks necessary for assembling a product, to workstations such that the idle time (or number of stations, cycle time, cost) is minimized and precedence constraints between tasks are satisfied.

A fundamental and comprehensive analysis of SALBP was done in Baybars (1986). Recent surveys on assembly line balancing techniques are presented in Ghosh and Gagnon (1989); Rekiek et al. (2002); Boysen et al. (2007);

Battaia and Dolgui (2013); Hazir et al. (2015). Different application domains are considered for example in Dolgui and Ihnatsenka (2009), Borisovsky et al. (2014), Battini et al. (2016), Hazir and Dolgui (2015), Bentaha et al. (2015), and Battaia et al. (2017).

Salveson (1955) has suggested a linear program to describe all possible task assignments for an assembly line. There is no constraint on task splitting and so it may generate infeasible solutions. Bowman (1960) added a 'non-divisibility' constraint by using a zero-one integer program. An assembly line balancing problem can also be modeled with a tree where each arc represents a station and each path corresponds to a feasible balancing solution, see Jackson (1956). Dynamic programming techniques are used in Agnetis and Arbib (1997). The most recent Branch and Bound algorithm for SALBP-1 is presented in Morrison et al. (2014).

In Wee and Magazine (1982), heuristics based on bin packing algorithms are suggested. There are also dedicated heuristics, for example, the ranked positional weight (RPW) algorithm, Helgeson and Birnie (1961): first assign the tasks which have long chains of succeeding tasks. The length of the chain is measured either by the number of successor operations or by the sum of the operation times. Kilbridge and Wester (1961) suggested a method based on graph presentation of precedence constraints. Tasks are assigned layer by layer, because there are no precedence constraints between tasks of the same layer of a graph.

Arcus (1966) developed an heuristic called COMSOAL (COMputer Method for Sequencing Operations for Assembly Lines). It randomly selects operations and after a large number (e.g. 1000) of iterations keeps the best solution. Evolutionary algorithms are also developed, see Falkenauer and Delchambre (1992) for a grouping genetic algorithm (GGA).

In this paper, the simple assembly line balancing problem of type 1 (SALBP-1) is considered where the cycle time is fixed and the objective is to minimize the number of stations, see Baybars (1986) and Scholl (1999). Two unconventional ways are proposed to estimate the complexity of such a problem instances and to improve algorithms to solve the problem: modification of the graph of precedence relations and investigation of a problem with an opposite optimality criteria. We show how these techniques can be employed and why they are useful to analysis of assembly line balancing problem instances and to increase the performance of existing methods.

The Simple Assembly Lines Balancing Problem of type 1 (SALBP-1), considered in this paper, is formulated as follows:

A set  $N = \{1, 2, \dots, n\}$  of operations is given. For each operation  $j \in N$ , a processing time  $t_j \geq 0$  is known. A cycle time  $c \geq \max\{t_j, j \in N\}$  is also known and fixed. Furthermore, the finish-start precedence relations  $i \rightarrow j$  are defined between the operations according to an acyclic directed graph  $G$ .

The objective is to assign each operation  $j$ ,  $j = 1, 2, \dots, n$ , to a station in such a way that:

- number  $m$  of stations used is minimized;
- for each station  $k = 1, 2, \dots, m$ , its total load time  $\sum_{j \in N_k} t_j$  does not exceed  $c$ , where  $N_k$  is the set of operations assigned to station  $k$ ;
- precedence relations are fulfilled, i.e. if  $i \rightarrow j$ ,  $i \in N_{k_1}$  and  $j \in N_{k_2}$ , then  $k_1 \leq k_2$ .

It is known that from the worst case analysis point of view, the SALBP-1 is NP-hard in the strong sense. The literature on SALBP-1 is rich. Nevertheless, some specific studies on comparison of SALBP-1 instances is missing. Indeed, it will be useful to suggest techniques helping to evaluate a relative complexity of real life instances and academic benchmarks. Also, in real life applications, it is important to know if it is possible to solve this problem for a given number of tasks. What is why the possibility to evaluate the complexity of a SALBP instance is an important practical issue.

From this perspective, here two new ways for simple assembly line balancing research are suggested: i) reduction of precedence graphs to planar ones to minimize the number of precedence relations have to be considered and ii) transformation of the SALBP-1 to a maximization problem to estimate its solution space. These approaches open completely new and promising ways for comparison of SALBP instances. They can be also a departure point to develop new optimization algorithms.

In Section 2, a new idea dealing with transformation of precedence graphs to planar ones is discussed. Examples of such transformations are given. This approach can reduce

the complexity of specific examples of simple assembly line balancing problems as well as can be used to compare the known benchmark instances employed to test different optimization algorithms.

In Section 3, a new simple assembly line balancing problem where the number of stations is maximized, is suggested. Only solutions with maximal station loads are considered. Some examples of solving such a problem are reported. This transformation of SALBP-1 to a maximization problem can also be used to evaluate the complexity of simple assembly line balancing problem instances.

## 2. PLANAR GRAPH FOR PRECEDENCE RELATIONS

In literature, *order strength* (OS) is considered as a key characteristic of SALBP benchmarks, see for example Scholl (1993). OS is estimated according to number  $n \cdot (n-1)/2$  of precedence relations to measure SALBP instance complexity (<http://www.assembly-line-balancing.de>). In this section, it is demonstrated how to reduce graph of precedence to planar one as well as benefits of such a reduction in term of number of precedence relations.

Here it will be proved that any graph can be reduced to planar one with a number of precedence relations no greater than  $3n - 6$ . If in the original graph, operation  $i$  is a predecessors of operation  $j$  (immediate or not), than this relation remains in the modified planar graph too. Thus, we can suggest modifying a graph before solving an instance because this modification reduce the order strength of the problem and so its complexity.

In Lazarev and Gafarov (2009), authors present a transformation of graph  $G$  of precedences to planar one for the Resource-Constrained Project Scheduling Problem (RCPSP). The same approach can be used for SALBP-1.

*Theorem 1.* For any instance of SALBP-1 with  $n$  operations and  $v$  precedence relations, there exists an analogous instance with a planar graph  $G'$  with  $n'$  operations and  $v'$  relations, where  $n + v \geq n' + v'$ .

An analogous instance can be obtained from the original by adding "dummy" operations (with  $t_j = 0$ ) and deleting all unnecessary relations. The proof of the theorem follows from Lemmas 6 and 3.

*Lemma 2.* If there is a subgraph  $G' \subset G$  that is isomorphic to the special graph  $K_{3,3}$  (complete bipartite graph on six vertices, three of which connects to each of the other three, also known as the utility graph), then it is possible to transform it into a planar subgraph by adding "dummy" jobs (with  $t_j = p = 0$ ) and deleting all the unnecessary relations. See the transformation rules shown in Figures 1, 2 and 3.

*Lemma 3.* If there is a subgraph  $G' \subset G$  that is isomorphic to the special graph  $K_{5,2}$  (the complete graph on five vertices), then it can be transformed into a planar subgraph by deleting all the unnecessary relations. See the transformation rule shown in Figure 4.

Thus, according to the Theorem of Pontryagin and Kuratowski Kuratowski (1930), the modified graph is planar.

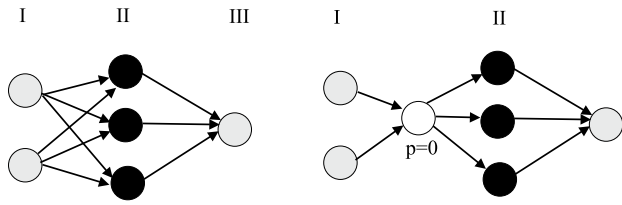


Fig. 1. Transformation of  $K_{3,3}$

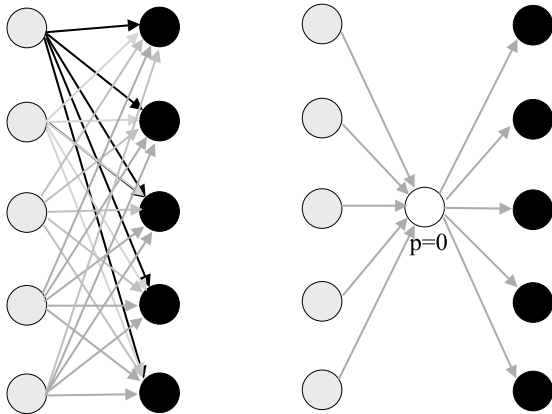


Fig. 2. Transformation of  $K_{k,k}$

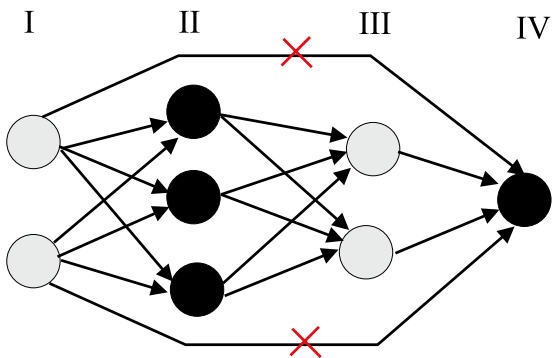


Fig. 3. Transformation of  $K_{4,4}$

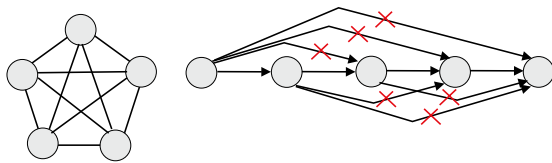


Fig. 4. Transformation of  $K_{5,2}$

According to Euler’s Theorem, in such a planar graph  $v' \leq 3n' - 6$ .

The number of precedence relations influences the running time and theoretical complexity of algorithms. Usually, the time complexity of solution algorithms for SALBP-1 looks like  $O(f(n + v))$ , i.e. depends almost equally on  $n$  and  $v$ . For example, in a list scheduling algorithm, after assigning an operation, it is necessary to consider all arcs directed from it, to check if its successors are available for the next assignment. Since, in a planar graph the value  $n + v$  is reduced, then running time will be reduced too. Of course we add dummy jobs, but algorithms can be adapted in a way that dummy jobs will not affect running time substantially, because it is known which jobs are dummy.

III Moreover, by transforming graphs of precedence relations for benchmarks to planar ones, the benchmarks will be normalized, and thus it will be possible to compare all algorithms in the exactly same conditions.

### 3. MAXIMIZATION OF NUMBER OF STATIONS ON SOLUTIONS WITH MAXIMAL STATION LOADS

In this section, instead of the standard SALBP-1, where the number of stations is minimized, the simple assembly line balancing with the opposite objective criterion is considered: the number of stations is maximized. Similar approaches are known in the scheduling theory, see for example Aloulou et al. (2004).

To make this maximization problem non trivial, it is assumed that all stations should have a maximal workload, i.e. for two stations  $m_1$  and  $m_2$  ( $m_1 < m_2$ ), there is no operation  $j$  assigned to station  $m_2$  which can be moved to station  $m_1$  without violating precedence or cycle time constraints.

Let  $m$  be the number of stations for a feasible solution with maximal station loads,  $m^{min}$  be the minimal number and  $m^{max}$  be the maximal number of stations for solutions with maximal station workloads.

Denote maximization simple assembly line balancing problem as max-SALBP-1. In the following, it will be proved that the max-SALBP-1 is NP-hard in the strong sense.

#### 3-Partition problem:

A set  $N = \{b_1, b_2, \dots, b_n\}$  of  $n = 3\bar{m}$  positive integers is given, where  $\sum_{i=1}^n b_j = \bar{m}B$  and  $\frac{B}{4} < b_j < \frac{B}{2}$ ,  $j = 1, 2, \dots, n$ . Does there exist a partition of  $N$  into  $\bar{m}$  subsets  $\bar{N}_1, \bar{N}_2, \dots, \bar{N}_{\bar{m}}$  such that each subset consists exactly of three numbers and the sum of the numbers in each subset is the same, i.e.,

$$\sum_{b_j \in \bar{N}_1} b_j = \sum_{b_j \in \bar{N}_2} b_j = \dots = \sum_{b_j \in \bar{N}_{\bar{m}}} b_j = B?$$

*Lemma 4.* max-SALBP-1 is NP-hard in the strong sense.

**Proof.** Use a reduction from the 3-Partition problem. Consider an instance of the 3-Partition problem with  $3\bar{m}$  numbers. Let  $M = (\bar{m}B)^2$ . Construct an instance of max-SALBP-1 with  $3\bar{m} + 1$  operations, where  $t_j = M + b_j$ ,  $j = 1, 2, \dots, 3\bar{m}$  and  $t_{3\bar{m}+1} = M$ . In addition, let  $c = B + 4M - 1$ .

If for the instance of the 3-Partition problem the answer is "YES", then there exists an optimal solution with  $m + 1$  stations. Operations which correspond to numbers from the set  $\bar{N}_i$  are assigned to the station  $i$ ,  $i = 1, 2, \dots, \bar{m}$ . The operation  $3\bar{m} + 1$  is assigned to the station  $\bar{m} + 1$ . If the answer is "NO", then  $m^{max} = \bar{m}$ , and on a station, 4 operations are assigned (including the operation  $3\bar{m} + 1$ ).

In Queyranne (1985), it was proven that for any polynomial time heuristic for SALBP-1, the worst-case ratio is at least  $\frac{3}{2}$ , i.e. for a heuristic algorithm there is an instance for which  $\frac{m}{m^{min}} \geq \frac{3}{2}$ .

As a consequence the following lemma holds.

*Lemma 5.* max-SALBP-1 cannot be approximated with a ratio  $< \frac{3}{2}$  unlike  $P = NP$ .

SALBP-1 is a generalization of the Bin-Packing Problem (BP), thus this approximation can be compared with known results for the BP (e.g., see Queyranne (1985)), where there is a heuristic for which  $m \leq 11/9m^{min} + 1$ . For BP, it is known that for any polynomial time heuristic, the worst-case ratio is at least  $\frac{3}{2}$ , as well. But it holds only for  $m^{min} = 2, m = 3$ , i.e. the absolute error is equal to 1. For  $m^{min} > 2$ , the worst case is  $m \leq 11/9m^{min} + 1$ . It is possible to conjecture, that the same relation holds for SALBP-1 too, but in Queyranne (1985), authors showed that the worst-case ratio  $\frac{3}{2}$  holds for any absolute error, i.e., for any polynomial time heuristic and for any  $m^{min} \geq 2$ , there is an instance for which  $\frac{m}{m^{min}} = \frac{3}{2}$ , where  $m$  is computed by the heuristic.

A similar result for max-SALBP-1 can be demonstrated.

**Lemma 6.** For any polynomial time heuristic for max-SALBP-1 and for any given absolute error  $q \geq 3$ , there is an instance for which  $\frac{m^{max}}{m} = \frac{3}{2}$  and  $m^{max} - m = q$ .

**Proof.** Consider the following reduction from the Partition Problem. Let an instance of the Partition Problem with  $n$  values be studied. Without loss of generality assume  $A = \frac{1}{2} \sum_{i=1}^n b_i$ . Construct an instance of max-SALBP-1 with a set of operations  $N = N_1 \cup N_2 \cup \dots \cup N_q$ . Assume  $c = 2n^2A \cdot n^{2q}$ . Each set  $N_l, l = 1, 2, \dots, q$ , contains  $2n + 3$  operations, with processing times  $t_j = M_l + b_j, j = 1, 2, \dots, n$ , and  $t_j = M_l, j = n + 1, \dots, 2n + 1$  and  $t_{2n+2} = t_{2n+3} = T_l = c - ((n + 1)M_l + A - 1)$ , where  $M_q = 2n^2A$  and  $M_l = M_{l+1} \cdot (n + 2), l = q - 1, q - 2, \dots, 1$ . In addition, assume  $i \rightarrow j, \forall i \in N_l, \forall j \in N_{l+1}, l = 1, 2, \dots, q - 1$  and  $2n + 2 \rightarrow i, \forall i \in N_l, l = 1, 2, \dots, q$ .

Jobs from the different subsets  $N_l, l = 1, 2, \dots, q$ , cannot be assigned to the same station. Jobs  $2n + 2$  and  $2n + 3$  from the same subset are assigned to different stations too. If for the instance of the Partition problem the answer is "YES", then there exists an optimal solution with  $m^{max} = 3q$  stations, where jobs from the subset  $N_l, l = 1, 2, \dots, q$ , are assigned to stations  $3(q - 1) + 1, 3(q - 1) + 2, 3(q - 1) + 3$  according to their assignment from the proof of Lemma 4. For the instance in a line balance with  $m^{min} = 2q$  stations, jobs from each subset  $N_l, l = 1, 2, \dots, q$ , occupy only 2 stations.

The lemma is proven.

The calculation results of maximal number of stations for several benchmarks from <http://www.assembly-line-balancing.de> are reported here. To maximize the number of stations, a simple B&B algorithm with the deep-first branching strategy and a simple Upper Bound based on the following observations were developed.

Let us compute  $Pred_j$  which is a set of all predecessors (not immediate, as well) for each operation  $j, j = 1, 2, \dots, n$ . Then, the earliest station  $S_j$  to which the operation  $j = 1, 2, \dots, n$ , can be assigned is computed as  $S_j = \lceil \frac{\sum_{i \in Pred_j} t_i + t_j}{c} \rceil$ . Let  $ML_k$  be the minimal load of the station  $k, k = 1, 2, \dots, n$ . Let  $t_k^{min} = \min_j \{t_j | S_j \leq k\}$  and  $t_k^{max} = \max_j \{t_j | S_j \leq k\}$ . Then,  $ML_k = \max\{t_k^{min}, c - t_k^{max} + 1\}$  and  $UB_1 = \min\{m | \sum t_j - \sum_{l=1}^m ML_l \leq 0\}$  is an Upper Bound for the maximal number of stations.

Some other Upper Bounds are used, e.g.,  $UB_2 = \lceil \frac{2 \cdot \sum t_j}{c} \rceil - 1$ . Upper bounds are recomputed for each sub-problem. Unfortunately, the B&B proposed cannot solve the majority of benchmarks in 10 minutes (600 seconds) on CPU INTEL CORE 2 DUO 2.4 Hz (only one processor is used). However, the results obtained, see Table 1, can be used to estimate the difference between the minimal and maximal numbers of stations for these benchmarks.

The purpose of this numerical tests was not to check the efficiency of the algorithm proposed but to give a view how big is difference between the maximal and minimal numbers of stations for considered benchmarks.

Table 1. Minimal and maximal numbers of stations for known benchmarks

Instance	$n$	$c$	$m^{min}$	$m^{max}$	running time (sec)
Arcus1	83	3786	21	24	600.00
Arcus2	111	5755	27	30	600.00
Barthol2	148	84	51	57	600.00
Barthold	148	403	14	16	600.00
Bowman	8	20	5	5	<0.01
Buxey	29	27	13	16	600.00
Gunther	35	41	14	16	600.00
Hahn	53	2004	8	9	600.00
Heskiaoff	28	138	8	10	600.00
Jackson	11	7	8	9	<0.01
Jaeschke	9	6	8	8	<0.01
Kilbridge	45	56	10	12	600.00
Lutz1	32	1414	11	13	600.00
Lutz2	89	11	49	52	600.00
Lutz3	89	75	23	25	600.00
Mansoor	11	48	4	5	<0.01
Mertens	7	6	6	6	<0.01
Mitchell	21	14	8	10	0.36
Mukherje	94	176	25	27	20.90
Roszieg	25	14	10	11	247.32
Sawyer	30	25	14	17	600.00
Scholl	297	1394	50	54	600.00
Tonge	70	160	23	26	600.00
Warnecke	58	54	31	36	600.00
Wee-mag	75	28	63	63	14.66

If the running time less than 600, then the value  $m^{max}$  is optimal. After running the algorithm for 60 seconds, the same values  $m^{max}$  for all the instances was obtained, except for Arcus2 (after 60 sec,  $m^{max} = 29$ ) and Lutz1 (after 60 sec,  $m^{max} = 12$ ). These results show that the maximal deviation  $m^{max} - m^{min}$  found does not exceed 20%.

#### 4. CONCLUSION

In this paper, two new ideas for a future research on simple assembly line balancing of type 1 (SALBP-1) are proposed: i) techniques to reduce graphs of precedence to planar ones; ii) the maximization version of SALBP-1, called max-SALBP-1.

The technique to reduce graphs of precedence to planar ones deals with a more precise calculation of complexity for benchmarks. All benchmarks can be normalized by applying such a reduction, thus only planar graphs of benchmarks will be compared and not any graphs. The perspectives for this research are in analyzing behavior of

different known algorithms and differences in their performances on all known normalized benchmarks. An interesting topic for the future research is also the development of new line balancing algorithms based on the properties of planar graphs.

The maximization version of SALBP-1 provides new elements for understanding why some benchmarks harder to solve than others with greedy heuristics.

In this paper, it was demonstrated that this new problem max-SALBP-1, is NP hard in strong sense. A tentative algorithm to solve it is also proposed. Numerical tests are given for several known benchmarks. Further studies are necessary on all available benchmarks to understand better relations between the difference  $max - min$  number of stations and problem complexity. Also, an open question is how this characteristic of problem can be used for the development of new and more efficient algorithms for SALBP-1.

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